



MONETARY POLICY, ISLAMIC FINANCE, AND ISLAMIC CORPORATE GOVERNANCE

An International Overview



**TOSEEF AZID, MURNIATI MUKHLISIN,
NASHR AKBAR, MUHAMMAD TAHIR**



Monetary Policy, Islamic Finance, and Islamic Corporate Governance

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Monetary Policy, Islamic Finance, and Islamic Corporate Governance: An International Overview

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Contents

List of Illustrations	ix
List of Tables	xi
About the Editors	xv
About the Contributors	xvii
List of Contributors	xxv
Preface	xxvii
Foreword	xxxi

Chapter 1 Monetary Policy, Islamic Finance, and Islamic Corporate Governance: An Introductory Note <i>Toseef Azid, Murniati Mukhlisin, Nashr Akbar and Muhammad Tahir</i>	1
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Part I: Theoretical Underpinnings

Chapter 2 Constituting Islamic Corporate Governance Theory through Islamic Moral Economy <i>Hanimon Abdullah and Mehmet Asutay</i>	13
Chapter 3 The Corporate Governance for Islamic Financial Institutions in Pakistan: Need for Dynamic Regulatory Policies <i>Muhammad Ayub</i>	37
Chapter 4 Implementation of Zakat Through Corporate Social Responsibility (CSR) Partnership in Overcoming Poverty <i>Lili Wardani Harahap</i>	61

Chapter 5 Reviewing Stock Waqf Product of Indonesian Securities Company <i>Nashr Akbar and Sutrisna Amijaya</i>	73
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Part II: Governance and Monetary Policy

Chapter 6 Monetary and Fiscal Complementarities in Socioeconomic Sustainability <i>Masudul Alam Choudhury</i>	85
---	----

Chapter 7 Is Interest Rate Suitable as a Monetary Policy Instrument for OIC Countries? <i>Md Akther Uddin, Abu Umar Faruq Ahmad and Fatima El Morabit</i>	113
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Chapter 8 Contribution of <i>Shari'ah</i> Monetary Instrument to Control Inflation in Indonesia <i>Eva Misfah Bayuni and Popon Srisusilawati</i>	127
--	-----

Chapter 9 The Effects of Monetary Policy on the Stability of Islamic Banks with Different Governance Models: Case of Islamic Republic of Iran <i>Hasan Kiaee and Samaneh Eftekhari Mahabadi</i>	147
---	-----

Chapter 10 Is Transaction Cost Higher or Lower in Islamic Banking? <i>Abu Umar Faruq Ahmad and Mushfeka Reza Siddiqua</i>	165
---	-----

Part III: Corporate Governance and Islamic Banks

Chapter 11 Does Culture Moderate the Relationship Between AAOIFI Adoption and Earnings Management? Evidence from Islamic Banks <i>Mohamed Marie, Sherif El-Halaby, Israa El-Bendary and Kheled Hussainey</i>	181
--	-----

Chapter 12 Exploring the Corporate Governance and Risk Management Disclosure Performance Nexus in Islamic Banks: An Empirical Analysis <i>Hanimon Abdullah and Mehmet Asutay</i>	201
--	-----

Chapter 13 Governance Structure Affecting Dividend Policy in Malaysia: Theoretical Perspectives <i>Rashedul Hasan, Abu Umar Faruq Ahmad and Shim Pui Sen</i>	233
Chapter 14 What Determines Bank Profitability? Empirical Evidence from Turkish Banking Sector <i>Tauhidul Islam Tanin, Abu Umar Faruq Ahmad and Mohammad Omar Farooq</i>	247
Chapter 15 Embracing Maqasid Shari'ah via Integrated Reporting: The Case of Islamic Banks in Malaysia <i>Noor Suhaida Kasri and Muhammad Syukqran Kamal</i>	267
Chapter 16 Governance of Islamic Financial Institutions: The Case of Bangladesh <i>Shafiqur Rahman and Abu Umar Faruq Ahmad</i>	291
Chapter 17 Islamic Helix Approach, The Islamic Social Finance Partnership Models for MSMEs: Lesson Learned from Indonesia <i>Khairunnisa Musari and Moehammad Fathorrazi</i>	303
Chapter 18 Monetary Policy and Good Governance in Islamic Framework: A Concluding Note <i>Toseef Azid, Murniati Mukhlisin, Nashr Akbar and Muhammad Tahir</i>	323
Index	329

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List of Illustrations

Fig. 4.1. Conceptual Framework of the Research.	66
Fig. 5.1. Number of <i>Shari'ah</i> Stocks Listed in the List of Islamic Securities.	74
Fig. 5.2. Stock Waqf Mechanism in MNC Securities.	76
Fig. 5.3. Portfolio of BWI in MNC Securities per June 24, 2019.	77
Fig. 6.1. Percentage Change of Estimated $\ln M$ and Simulated $\ln M$ over a Period of 1990–2008.	103
Fig. 6.2. Percentage Change of Estimated $\ln IN$ and Simulated $\ln IN$ over a Period of 1990–2008.	104
Fig. 6.3. Percentage Change of Estimated $\ln Trade$ and Simulated $\ln Trade$ over a Period of 1990–2008.	104
Fig. 6.4. Percentage Change of Estimated $\ln \theta$ and Simulated $\ln \theta$ over a Period of 1990–2008.	105
Fig. 6.5. SDA Analysis in $\ln \theta$ versus $\ln M$, $\ln IN$, and $\ln TRADE$.	105
Fig. 6.6. SDA Analysis $\ln TRADE$ versus $\ln M$, $\ln IN$, and $\ln \theta$.	106
Fig. 6.7. SDA Analysis $\ln M$ versus $\ln IN$, $\ln TRADE$, and $\ln \theta$.	106
Fig. 6.8. SDA Analysis $\ln IN$ versus $\ln M$, $\ln TRADE$, and $\ln \theta$.	107
Fig. 7.1. Interest Rates and Monetary Transmission Mechanism.	115
Fig. 7.2. Gold–Silver Ratio in the Twenty-first Century.	115
Fig. 7.3. Phillips Curve for OIC Member Countries.	119
Fig. 8.1. Coordination of Inflation Control in Indonesia.	128
Fig. 8.2. Comparative Monetary Policy System.	135
Fig. 8.3. Research Conceptual Framework.	135
Fig. 9.1. The Average of CAR During 2013–2018, for the Selected Iranian Islamic Banks.	150
Fig. 9.2. The Average of ROA Ratio During 2013–2018, for the Selected Iranian Islamic Banks.	151
Fig. 9.3. The Average of CDR During 2013–2018, for Selected Iranian Islamic Banks.	151
Fig. 9.4. The Average of LAR During 2013–2018, for Selected Iranian Islamic Banks.	152
Fig. 9.5. The Average of ROA versus CAR for the Selected Iranian Islamic Banks in Different Stability Categories Derived Based on <i>K</i> -Means Clustering.	153

Fig. 9.6	The Average of LAR Versus CDR for the Selected Iranian Islamic Banks in Different Stability Categories Derived Based on <i>K</i> -Means Clustering.	154
Fig. 9.7	Bar Chart of Selected Iranian Islamic Bank's NBN Stacked by Different Stability Levels.	155
Fig. 9.8	Bar Chart of Selected Iranian Islamic Bank's INI Stacked by Different Stability Levels.	156
Fig. 9.9	Bar Chart of Iranian Selected Islamic Bank's LAI Stacked by Different Stability Levels.	156
Fig. 9.10	Annual Values of MG and BG During 2013–2018 in Iran. Central Bank of Islamic Republic of Iran (www.cbi.ir).	157
Fig. 9.11	Effect of Monetary Policy on Different Bank's Stability Variables with Respect to NBN.	158
Fig. 9.12	Effect of Monetary Policy on Different Bank's Stability Variables with Respect to INI.	160
Fig. 10.1.	Framework.	176
Fig. A14.1.	Scatter Plot (dependent vs independent variables).	263
Fig. A14.2.	Histogram and Kernel density Plot.	263
Fig. A14.3.	Jarque–bera test.	263
Fig. A14.4.	AP-P and <i>Q</i> – <i>Q</i> Plot.	264
Fig. A14.5.	Residuals vs Fitted.	264
Fig. 15.1.	The Constitution of International IR Framework.	270
Fig. 15.2.	IR Fundamental Concepts – Value Creation, Capital, and Processes.	270
Fig. 15.3.	Bank Islam Integrated Annual Report 2018	276
Fig. 15.4.	Bank Islam's Strategy.	277
Fig. 15.5.	Bank Islam's Business Model.	278
Fig. 15.6.	Bank Muamalat Integrated Annual Report 2018.	284
Fig. 15.7.	Bank Muamalat Business Model.	285
Fig. 15.8.	Sustainability Governance Structure.	287
Fig. 16.1.	Structure of IFIs.	296
Fig. 16.2.	Structure of Bangladesh Banking Industry.	297
Fig. 16.3.	Factors Influencing the <i>Shari'ah</i> Governance Mechanism.	298
Fig. 17.1.	Stakeholders of PUSYAR in Kota Mojokerto.	307
Fig. 17.2.	Stakeholders of Warung Wakaf.	310
Fig. 17.3.	Stakeholders of BUMMAS.	311
Fig. 17.4.	Stakeholders of PLTMH in Jambi.	313
Fig. 17.5.	Stakeholders of BWI.	315
Fig. 17.6.	Islamic Double Helix.	318
Fig. 17.7.	Islamic Triple Helix.	318

List of Tables

Table 2.1	Comparing the CG Models.	28
Table 4.1	Paradigms.	65
Table 4.2	Poverty According to BPS.	68
Table 5.1	Portfolio of BWI's Stock Waqf in MNC Securities.	80
Table 5.2	Summary of Portfolio.	81
Table 6.1	Estimated Values of the Natural Logarithm Variables and the Wellbeing Index θ .	102
Table 6.2	Simulated (Predictor) Values of the Natural Logarithm Variables and the Wellbeing Index θ .	103
Table 7.1	Dependent Variable: OIC Economic Growth.	118
Table 7.2	Dependent Variable: OIC Inflation.	119
Table 7.3	Dependent Variable: OIC Unemployment.	120
Table 7.4	Correlation Matrix.	123
Table 7.5	GDP Trend of 14 Largest OIC Countries (2009–2017).	124
Table 7.6	Variables Defined.	125
Table 8.1	Previous Research.	129
Table 8.2	Analysis of SBIS on M2.	137
Table 8.3	Analysis of FASBIS on M2.	137
Table 8.4	The analysis of GWMS on M2.	137
Table 8.5	Analysis of M2 on Inflation.	138
Table 8.6	Analysis of SBIS on Inflation.	138
Table 8.7	The Analysis of FASBIS on Inflation.	138
Table 8.8	Analysis of GWMS on Inflation.	139
Table 8.9	Analysis of Monetary Instruments on M2.	139
Table 8.10	Analysis of SBIs Through M2 on Inflation.	140
Table 8.11	Analysis of FASBIS Through M2 on Inflation.	140
Table 8.12	GWMS Analysis Through M2 on Inflation.	141
Table 8.13	Analysis of <i>Shari'ah</i> Monetary Instruments Through M2 on Inflation.	141
Table 8.14	Comparative Analysis of Partial and Simultaneous Contributions.	142
Table 8.15	Result of Partial Equation Significance.	143
Table 8.16	The Result of Simultaneous Equation Significance.	143
Table 8.17	Significance Result of <i>Shari'ah</i> Monetary Instrument on Inflation.	144

xii List of Tables

Table 9.1	Description of Calculated Stability Variables.	150
Table 9.2	Average of Stability Variables in Different Stability Groups Based on <i>K</i> -Means Clustering.	152
Table 9.3	Description of Corporate Governance Variables.	154
Table 9.4	<i>P</i> -Values of Fisher Exact Test of Independence Assumption of Corporate Governance Binary Indicators and the Stability Levels.	154
Table 9.5	Results of Panel Data Model Estimation (Numbers in the Parentheses are the <i>P</i> -Values for the Null Hypothesis of $\beta_j = 0$).	161
Table 10.1.	Transaction Cost Contrast (from the survey of Prime Bank Ltd).	175
Table 11.1.	Sample Allocation Through Countries.	186
Table 11.2.	Descriptive Analysis.	189
Table 11.3.	First-stage: Regression Analysis.	191
Table 11.4.	Model (6) Impact of AAOIFI on EM After Considering Five Variables of Hofstede Without Control Variables.	193
Table 11.5.	Model (7) Impact of AAOIFI on EM After Considering Five Variables of Hofstede with Control Variables.	194
Table 11.6.	Robustness Test: Dynamic GMM Model (Lag 2) for Secrecy and Conservatism.	195
Table 12.1.	Overall Bank-level Results for all the Dimensions.	208
Table 12.2.	Overall Country-level Results for all the Dimensions.	209
Table 12.3.	Overall Bank-level Results for all the Dimensions.	210
Table 12.4.	Overall Country-level Results for all the Dimensions.	211
Table 12.5.	Bank-level Spearman's Rho Correlation between CG and RM Scores.	213
Table 12.6.	Bank-level Pearson Correlation between CG and RM Scores.	213
Table 12.7.	Country-level Spearman's Rho Correlation between CG and RM Scores.	214
Table 12.8.	Country-level Pearson Correlation between CG and RM Scores.	214
Table 12.9.	Correlation Estimations between CGI and Dimensions and between Dimensions at Bank-level.	215
Table 12.10.	Correlation Estimations between CGI and Dimensions and between Dimensions at Country-level.	218
Table 12.11.	Correlation Estimations between RMI and Dimensions and between Dimensions at Bank-level.	221
Table 12.12.	Correlation Estimations between RMI and Dimensions and between Dimensions at Country-level.	224
Table 12.13.	Correlations Results Based on Disclosure Approach.	226
Table 12.14.	Model Summary of the Regression Analysis for CG for IBs.	228
Table 12.15.	ANOVA for CG for IBs.	228
Table 12.16.	Regression Coefficient for CG for IBs.	228
Table 12.17.	Model Summary of the Regression Analysis for RM for IBs.	229

Table 12.18.	ANOVA for RM for IBs.	229
Table 12.19.	Regression Coefficient for RM for IBs.	230
Table 14.1.	Definition and Sources of the Variables.	251
Table 14.2.	Summary Statistics.	252
Table 14.3.	Correlation Matrix.	252
Table 14.4.	Regression Results of ROAA.	254
Table 14.5.	Test of Robustness.	257
Table A14.1.	Breusch–Pagan Test.	264
Table A14.2.	White Test.	265
Table A14.3.	Ramsey’s RESET Test	265
Table 15.1.	Guiding Principles and Content Elements.	272
Table 15.2.	Board Activities and Meetings.	280
Table 17.1.	The Growth of GDP and ZIS in Indonesia (2010–2025).	304
Table 17.2.	The Number of Borrowers of PUSYAR (2012–2019).	308
Table 17.3.	The Mapping of Triple Helix, Quadruple Helix, and PUSYAR Helix.	308
Table 17.4.	The Mapping of Triple Helix, Quadruple Helix, and Warung Wakaf Helix.	310
Table 17.5.	The Mapping of Triple Helix, Quadruple Helix, and BUMMAS Helix.	312
Table 17.6.	The Mapping of Triple Helix, Quadruple Helix, and PLTMH Helix.	314
Table 17.7.	The Mapping of Triple Helix, Quadruple Helix, and BWM Helix.	316
Table 17.8.	The Mapping of Triple Helix, Quadruple Helix, and Helix of Five Partnership Models.	317

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Preface

In a typical literature, one can see that monetary transmission works through the channel of interest rate, and policy analyst are observing its impact on inflation, for example, if nominal interest rate increases it leads to incremental change in the user cost of capital, therefore, leading to an overall decrease in general prices level. Because higher interest rate has a negative impact on consumption (postponement) and also on desired investment due to which prices are going down. Another important channel of monetary transmission is the exchange rate. It is observed that an increase in the domestic interest rate has positive impact on the strength of currency which ultimately leads to downward pressure on the prices of tradable goods. A stronger exchange rate has a negative impact on net exports and aggregate demand. It is also an undeniable fact that appreciating currency increases the activities of the economy. Likewise, financial market development or institutional policy frameworks, and other country characteristics have impact on the transmission of monetary policy. Generally, in developing countries, majority of the households and firms are dependent on the bank lending.

On the contrary, the management of the corporations are always keeping their eyes on the amount of leverage. In this respect, financial stability has a strong relationship with the corporate governance. There is a strong consensus among the policy makers that financial stability increases the confidence of all stakeholders in the business sector. Financial stability reflects the overall stability and consequently it provides an effective platform to all stakeholders to perform their functions efficiently. Consequently, it leads to an effective corporate governance.

However, there is no room for the interest rate in the system of Islam, therefore, its monetary policy and the way it is transmitting should be different. Consequently, the impact of Islamic monetary policy on corporate governance should be different than the conventional monetary policy. Moreover, those corporations offering the *Shari'ah* compliance products and services are also behaving in a different way. It is witnessed that during the financial crises of 2007–2008, Islamic financial institutions (IFIs) showed more resilience than their conventional counterparts.

With this standpoint, the current volume argues that monetary policy based on moral and religious values plays a different role in building the confidence of the business sector in attaining its objectives, and the necessary outcomes under the umbrella of *Shari'ah*. Therefore, a humble effort is made to integrate the three dimensions of the subject together in one volume, that is, monetary policy, corporate governance and financial sector under the umbrella of *Shari'ah*. We hope our

humble effort would provide better understanding in developing a substantial research in future. In this volume, we followed two assumptions. The first is, that Islamic monetary policy approximately has the same targets but works with the different instruments, this fulfills the necessary condition. Whereas the second assumption is that moral and religious values are basic foundations of human behavior, this fulfills the sufficient condition.

Keeping these assumptions, the scholars are invited for their contributions. Therefore, as editors of this current volume, we provide a platform to our readers to start a discussion on the above mentioned three dimensions. We invited scholars to contribute their theoretical discourse, empirical investigations and relevant analysis. The contributors put a lot of efforts to discuss their arguments by following the above assumptions and provide a new path for the further research. However, the credit goes to the contributors for their discussion, analysis, and filling the gap in the current literature of monetary policy and corporate governance under the moral and religious environment with special reference to Islamic jurisprudence. In this environment, 2Rs (responsibility and resilience) are in front of the actors of policy makers and corporate governance.

The current volume has three parts, after introductory chapter, we presented theoretical underpinning in Part I, while in Part II, the association between governance and monetary policy is discussed. Finally, in Part III we shed light on corporate governance by focusing on IFIs.

Chapter 2 insinuates that CG can probably be improved by applying Islamic Moral Economy principles from Islamic economics. However, Abdullah and Asutay argued that for the achievement of this objective a strong political ground is required, that is, Islamic political economy to help with setting up laws and regulations to operationalize Islamic Economy.

Chapter 3 is based on the analytical study of the available material on features of Islamic finance and the applicable regulations, evaluates the effectiveness of the governance framework and steps taken for evolving the systems, Ayub argues, in order to align the business of the IBFIs (Islamic Banking and Financial Institutions) with the Divine objectives of *Shari'ah* and the value-based and corporate social responsibility (CSR) related functions, the governance framework must provide for the focus of financial institutions on the value based direct and indirect intermediation. In Chapter 4, Harahap discusses the implementation of Zakat through CSR partnership in overcoming poverty. In her opinion, this principle of social concern is realized through the concept of zakat. And the people living in the same jurisdiction, must be materially responsible for the poverty in their environment. Furthermore, the concept of zakat is aimed at maintaining religion, mind, soul, descent and wealth. Akbar and Amijaya, in Chapter 5, review the stock *waqf* product of Indonesian securities company. They suggested the capital gain or dividend will be distributed to the beneficiaries according to the demand of waqif (investors). In Akbar's view, there are five categories of benefits stipulated in the waqf statement form: (a) economic empowerment, (b) public welfare, (c) scholarship, (d) health services, and (e) Islamic preaching.

Choudhury, in Chapter 6, explains the complementary use of monetary and fiscal regimes although much desired for economic expansion, this phenomenon

remains plagued with uncertainty, unpredictability, and subject to perturbations that adversely affect stable price and output relations. Throughout this chapter, fiscalism is equated with spending (aggregate demand stimulation) rather than with government spending only. In Chapter 7, Uddin et al. explore the suitability of interest rate as monetary policy instrument for OIC countries. In their findings, interest rates have lost its edge significantly as a monetary policy instrument after the global financial crisis in Muslim countries. They suggested that in this changing macroeconomic condition, Muslim countries need to explore the alternative policy instruments for maintaining stable economy and sustainable development. Bayuni and Srisusilawati describe the contribution of *Shari'ah* monetary instrument to control inflation in an Islamic country like Indonesia in Chapter 8. They suggested that *Shari'ah* monetary instruments applied in Muslim countries might be applied in Indonesia such as Modharabha Certificate, COM, Commercial Papers-i, and Promissory FX Contract-i. Kiaee and Mahabadi elucidate the effects of monetary policy on the stability of Islamic banks with different governance models in Chapter 9. They carry out comprehensive empirical investigations by focusing on the economy of Iran. They endorsed that for Iranian Islamic banks, institutional investors and large investors, are those corporate governance characteristics which could bring stability to the banks. Also, the cost–deposit ratio is the only bank's stability variable which is affected by both monetary and corporate governance variables. In Chapter 10, Ahmad and Siddiqua find that through using transaction cost theory, Islamic finance institutions can ensure that they do not make money against money, rather make asset against money through their transactions applying ethical values. So far, the theoretical analysis of the study is concerned, the “Ronald Coase” model has been taken into consideration.

Marie et al. examine whether culture moderates the relation between AAOIFI adoption and earnings management (EM). Using Gray and Hofstede culture framework a sample of 122 Islamic banks across 24 countries for the period 2010–2017 is utilized in Chapter 11. Their analysis shows that cultural values of individualism; masculinity and UA positively strength the AAOIFI-EM association. Abdullah and Asutay, in Chapter 12, explore the corporate governance and risk management disclosure performance nexus in Islamic banks of Malaysia. They documented that one of the most profound traits of Islamic banks is its ethical foundation, and ethicality in contemporary times is not limited to the ethical nature of businesses but also the disclosure of activities as stipulated by international agencies. In Chapter 13, Rashedul Hasan et al. highlight the importance of appointing an appropriate number of independent members on the board and strengthening the internal control system as part of the efficient governance framework for IFIs. This chapter also contributes to addressing areas of improvement required in the Malaysian Code of Governance which will be helpful for regulators, market analysts, investors and financial institutions. Tanin et al. investigate how different variables drive the profitability of Turkish banks, conventional and Islamic in Chapter 14. Their findings show that non-fund-based income (and conventional bank's non-interest income) noticeably affects profitability. However, Islamic banks appear to be more profitable, which is in line with their initial expectation. Kasri and Kamal explore the application of integrated

reporting (IR) in annual reports of two Malaysian Islamic banks namely Bank Islam Malaysia Berhad and Bank Muamalat Malaysia Berhad in Chapter 15. Their chapter contributes to the dearth of literature on IR particularly on Malaysian IFIs as the existing literature focus more on the application of IR in conventional commercial institutions.

In Chapter 16, Rahman and Ahmad indicated that how corporate governance of IFIs can play their role in the context of a developing country. They found that the governance of IFIs in Bangladesh is an excellent blend of CG and IG. Several indicators demonstrate that the performance of IFIs is superior compared to their conventional counterparts. Given that, effective governance of IFIs can lead them toward achieving excellence in their respective businesses. Furthermore, such achievements of IFIs will ultimately contribute to society and Bangladesh's economy enormously. Musari and Fathorrazi, in Chapter 17, describe some of the practices of the Islamic social finance partnership model for micro-small-medium enterprises in Indonesia. They discuss five partnership models. Then, they explain the relationship between each stakeholder of the five partnership models by the Helix Approach. In the last chapter, editors present the summary and their suggestions for the further future research.

Foreword

This edited volume is a welcome addition to the literature on Islamic finance. It covers two important areas, hitherto not treated together, namely monetary policy and corporate governance. Monetary policy is in the realm of macroeconomics, whereas corporate governance choices are at the institutional level, and, therefore, can be classified as microeconomic. There have been considerable advances in developing models of corporate governance that adequately serve Islamic financial institutions. Unfortunately, the same cannot be said for monetary policy, where there remains confusion about how *Shari'ah* law can be applied.

From an Islamic perspective, conventional monetary policy is, at best problematic, as interest rates are the most important policy tool. Manipulation of interest by central banks and monetary authorities to stimulate or restrain economic activity all too often has unjust consequences and is socially divisive. An increase in interest rates will not only result in the costs of financing new debt rising, but may also adversely affect existing borrowers. Those with variable rate contracts linked to interest rate proxies will have to immediately pay more, irrespective of whether they can afford the increased premiums. Of course, some may argue that borrowers were foolish in signing variable rate contracts. Many have taken on these contracts, however, because they are cheaper than fixed rate agreements.

Even those with fixed rate contracts will be exposed to higher rates when they re-finance. Banks are increasingly unwilling to provide fixed rate contracts for longer than 3–5 years, despite long-term residential mortgages often not repaid until 20 or even 30 years have elapsed. At present with negative interest in many economies to avoid Covid-19 having a recessionary effect, the only direction for interest rates is up. Consequently borrowers should beware.

Given the amoral financial consequences of relying on interest rates as the main determinant of monetary policy, economists committed to Islamic finance have sought alternative instruments. The authors of three of the chapters in this volume have addressed this issue. Md. Akther Uddin, Abu Umar Faruq Ahmad, and Fatima El Morabit ask if interest rates are an appropriate monetary policy instrument for OIC countries. The simple answer is undoubtedly no, but they describe themselves as on a quest. Their efforts represent a preliminary investigation which has considerable promise. A major strength of this book is the country experiences outlined. Hasan Kiaee and Samaneh Eftekhari examine the effects of monetary policy on Islamic banking in Iran. This is of particular interest as Iran portrays itself as having a *Shari'ah* compliant financial system with all its banks designated as Islamic. However, as the researchers report, the banks have adopted

different governance systems. Does this make a difference? Read the chapter and find the answer! At the macroeconomic level, the chapter by Eva Misfah Bayuni and Popon Srisusilawati on Indonesia is especially interesting. There, as in Malaysia, *Shari'ah* complaint monetary instruments have been introduced to control inflation. How do these work, and how successful have they been? Again, read the chapter and find out!

Ten of the eighteen chapters are focused on corporate governance issues in Islamic financial institutions. Hanimon Abdullah and Mehmet Asutay contribute two of these chapters, one which is categorized as theoretical and a second which focuses on the critical areas of risk management and financial disclosure. Again much of the strength of the corporate governance chapters is the country case studies covering Pakistan, Malaysia, Turkey, Bangladesh, and Indonesia. There is a wealth of material in these country studies that will be invaluable to future researchers, especially as the experiences have been so variable. Nevertheless, the advances in introducing appropriate corporate government structures for Islamic financial institutions is a story of success. It is a pity that this has been much less the case for monetary policy in spite of the efforts of some countries, notably Indonesia.

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